



A **keiretsu** is a Japanese term referring to a group of interlinked businesses with close relationships, often centered around a bank or a major industrial company. It's a form of corporate structure that promotes mutual support, long-term stability, and shared interests among member companies.

Types of Keiretsu

- 1. Horizontal Keiretsu** • Centered around a **main bank** and includes companies from various industries.
 - Example: **Mitsui, Mitsubishi, Sumitomo** groups.
 - Members often own small stakes in each other and collaborate financially and strategically.
- 2. Vertical Keiretsu** • Structured around a **major manufacturer** and its suppliers and distributors.
 - Common in the **automotive and electronics sectors**.
 - Example: **Toyota Group**, where Toyota is at the center and works closely with parts suppliers and dealerships.

Key Features

- **Cross-shareholding**: Companies own shares in each other to prevent hostile takeovers and ensure loyalty.
- **Stable supply chains**: Long-term relationships between manufacturers and suppliers.
- **Bank-centered financing**: Member companies often rely on a central bank for funding.
- **Information sharing**: Close coordination and strategic planning among members.

Benefits

- Stability during economic downturns.
- Easier access to capital.
- Reduced transaction costs and risks.
- Stronger collaboration and innovation.

Criticisms

- Can lead to inefficiencies and lack of competition.
- May discourage outside investment or innovation.
- Less transparency in governance.